

eucatex^v



1951-1975

- Eucatex founded on November 23
- First board plant started operations in Salto, São Paulo, in 1954
- Production capacity expanded to 100 ton/day
- Installation of LDI and LDII hardboard lines

1993-1996

- Company starts new phase of diversifying its products
- Construction of Paints Unit in Salto in 1995
- Construction of MDP panels unit in Botucatu, São Paulo

1998

- Investments to make the Company more competitive
- Modernization of hardboard production lines in Salto
- Capacity for board painting is expanded
- Production of doors and wall partitions expanded
- New laminated flooring plant inaugurated

2002-2007

- Production capacity at MDP panels plant expanded to 430,000/m³
- Industrial facilities modernized
- In 2007, it pioneered the implementation of the first wood recycling line on industrial scale in South America

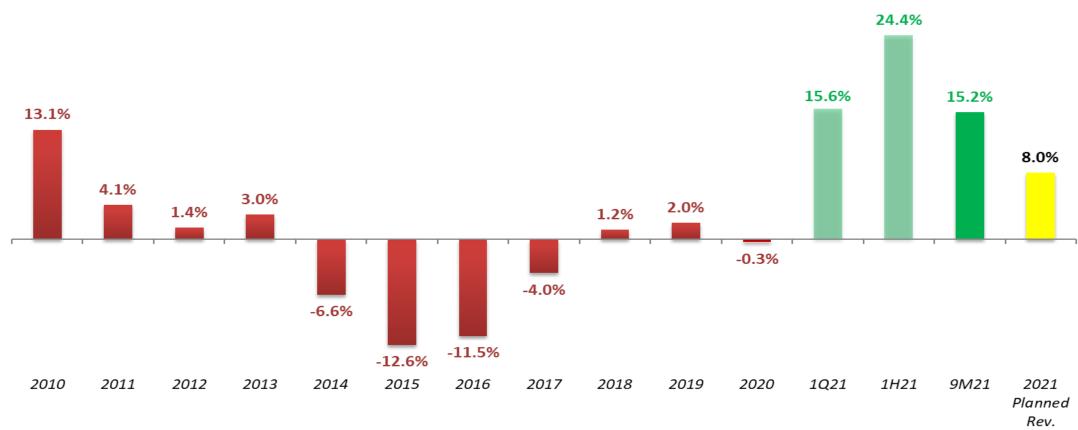
2008 -

- T-HDF/MDF Plant inaugurated in Salto in 2010
- Laminated flooring production capacity expanded in 2012
- Paints plant inaugurated in Northeastern region
- Asset swap Eucatex vs.
 Duratex Fiberboard plant in Botucatu, in 2018
- One of Brazil's largest manufacturers of flooring, wall partitions, doors, MDP/MDF panels, fiberboard and paints and varnishes





ABRAMAT Index - Domestic Market

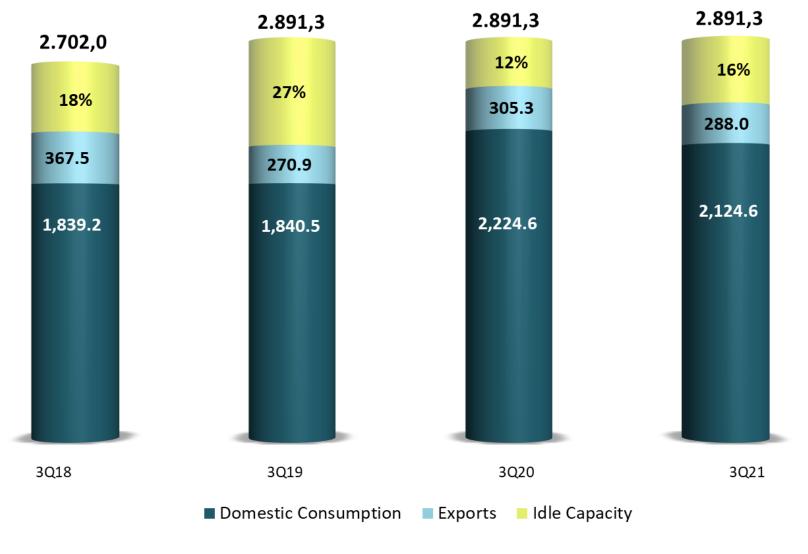


From 2013 to 1H21, the index dropped 11.2%.

Source: ABRAMAT



Effective Installed Capacity (Fiberboard + MDF + MDP) vs. Production



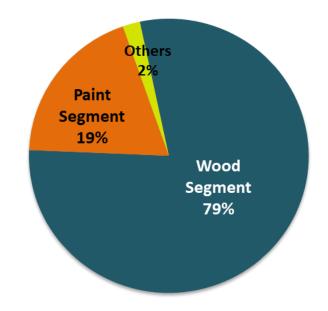
% Variation 3Q21 x 3Q20			
Total			
Total	-4.6%		
Domestic Market	-4.5%		
Export Market	-5.7%		

% Variation 9M21 x 9M20		
	Total	
Total	19.9%	
Domestic Market	22.4%	
Export Market	5.5%	

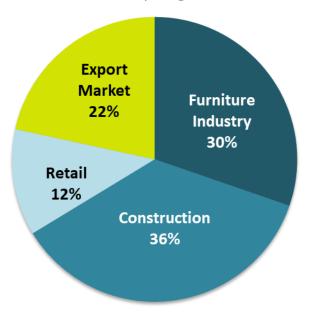


Net Revenue			
Period	2020	2021	Var
Quarter	R\$531.4 million	R\$654.0 million	23.1%
9M	R\$1,269.7 million	R\$1,739.8 million	37.0%

Distribution by Product - 3Q21

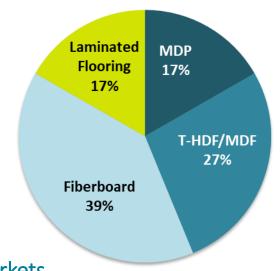


Distribution by Segment - 3Q21

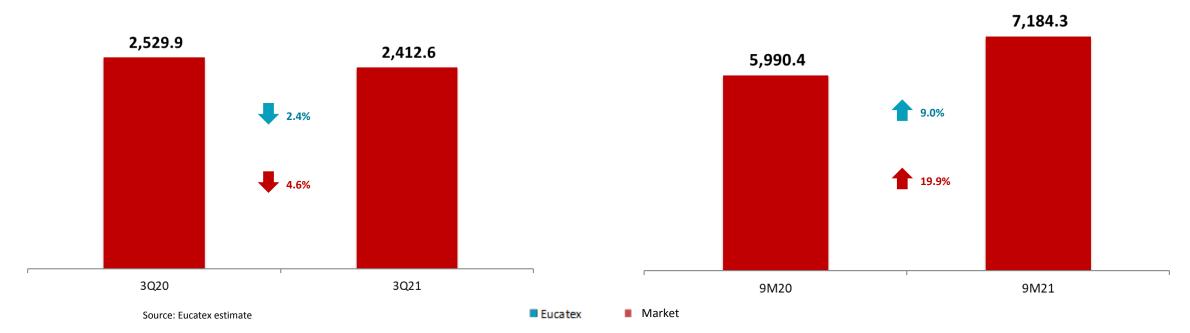




Net Revenue			
Period	2020	2021	Var
Quarter	R\$404.4 million	R\$516.3 million	27.7%
9M	R\$971.0 million	R\$1,418.2 million	46.0%

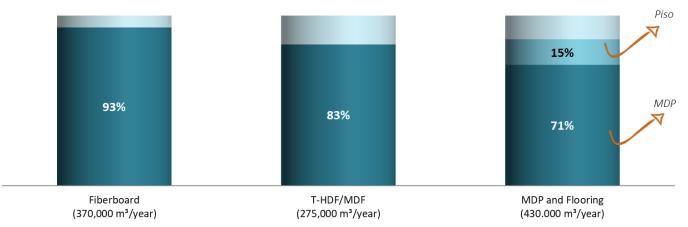


Total Market ('000 m³) – Domestic + Export Markets



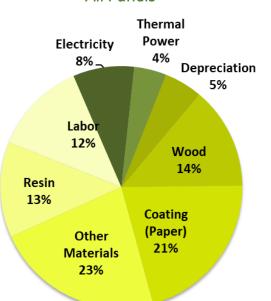


Installed Capacity Utilization - 3Q21

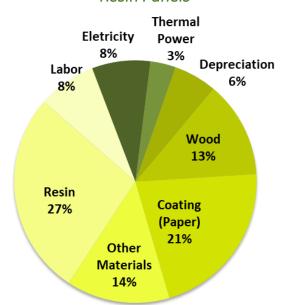


Breakdown of Costs - 3Q21

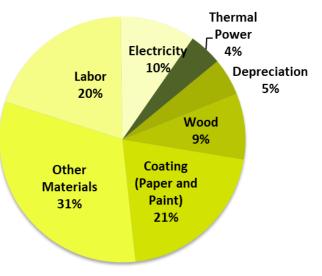
All Panels



Resin Panels



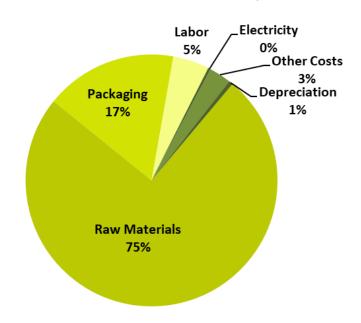
Non-Resin Panels (Fiberboard)



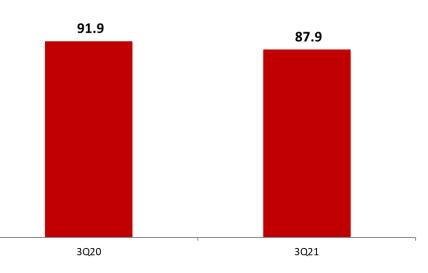


Net Revenue			
Period	2020	2021	Var
Quarter	R\$126.0 million	R\$125.7 million	-0.2%
9M	R\$287.9 million	R\$193.6 million	19.6%

Breakdown of Costs - 3Q21



Market - Million Gallons



Variation	3Q21 x 3Q20
Eucatex	-18.5%
Market	-4.3%

Variation	9M21 x 9M20
Eucatex	-5.5%
Market	15.4%

Source: Eucatex

Installed Capacity Utilization



• Total Capacity - 36 million gallons / year

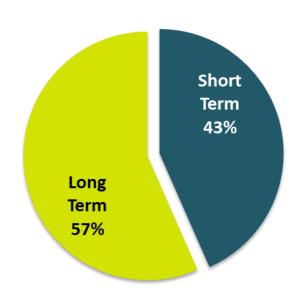






Debt (R\$ Million)	9M21	2020	Var. (%)	9М20	Var. (%)
Short-Term Debt	211.6	274.5	-22.9%	320.6	-34.0%
Long-Term Debt	275.9	231.7	19.1%	199.1	38.5%
Gross Debt	487.5	506.2	-3.7%	519.7	-6.2%
Cash and Cash Equivalents	111.1	85.2	30.3%	79.4	39.9%
Net Debt	376.4	420.9	-10.6%	440.3	-14.5%
% Short-Term Debt	43%	54%	-11 p.p.	62%	-18 p.p.
Net Debt/Recurring EBITDA	0.7	1.2	-36.2%	1.4	-45.2%

Debt Profile by Maturity in 9M21

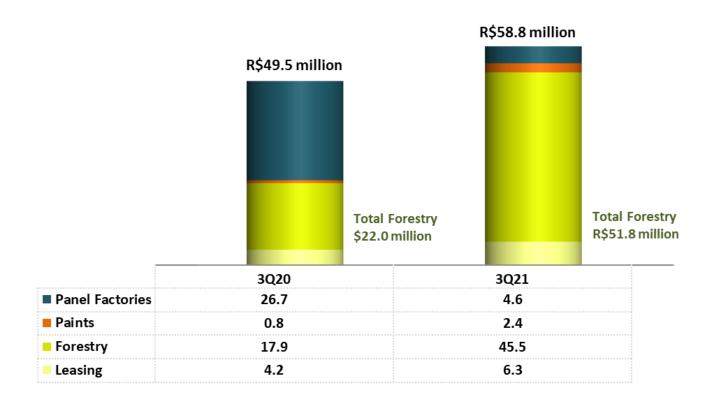


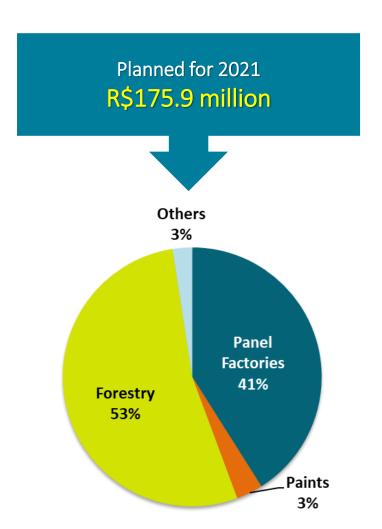
Debt Profile by Currency in 9M21





Investments Made







114 farms

with eucalyptus plantations, totaling

60,200 hectares

Average Radius			
Salto Botucatu MDP		Botucatu Fiberboard	
129 km	71 Km	143 Km	

Newly Planted Forests and Seedling Management (ha)







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